

**ENCHIA Mid-Term Evaluation  
Staff Responses to Community Council Process Issues  
August 17, 2005**

In the 2005 spring, Dr. Jason Corburn, an evaluator of the ENCHIA project, solicited input from Council members on the ENCHIA process, content and impacts for a mid-term evaluation. The preliminary findings of this evaluation were shared by Dr. Corburn with the Council in August. The findings highlighted ways that the process is benefiting participants as well as identified several areas of Council member concern. This document focuses on several overarching areas of concern. It also outlines ENCHIA staff efforts to date that respond to concerns and proposes some additional follow-up strategies that may further address identified concerns. We hope these responses will contribute to the transparency of the process and greater accountability to your needs as participants.

Issue of concern: More clarity on final products

**ENCHIA Efforts To Date**

√ Presentation on process and products that include\*:

- Data Book
- Final Report
- Literature reviews
- Feasibility studies
- Case studies
- Indicator report

\*Presentation and related materials may be found at ENCHIA website

**Future Follow-Up Strategies**

- Produce an ENCHIA strategies summary for Council review
- Continue discussion of products with Council members to identify relevant needs and potential products
- Present draft outline of ENCHIA report and model development scorecard

Issue of concern: Clarify decision-making process around recommendations and strategies; promote equity discussion and inclusion into strategy development

**ENCHIA Efforts To Date**

√ Conducted Council meetings on strategies and barriers on "Healthy City" elements  
√ Conducted interviews with key informants on identified strategies  
√ Scheduled an upcoming consensus training for Council to be conducted by Center on Collaborative Policy  
√ Presented data for different income and racial/ethnic groups and neighborhoods whenever possible to illustrate distribution of impacts and allocation of City resources in the Eastern Neighborhoods

**Future Follow-Up Strategies**

- Council will develop criteria and values by which to evaluate and prioritize strategies against "Healthy City" vision and elements
- Implement a Council-led discussion to understand how 'equity' can be utilized as a decision-making criteria
- Have a discussion on historical inequities of land use processes

Issue of concern: Promote inclusion of relevant and affected groups in the eastern neighborhoods

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**ENCHIA Efforts To Date**

- √ Implemented a 'gaps analysis' exercise to identify interests/groups represented on the Council and additional interests/groups to invite
- √ Recruited and invited suggested agencies and developers to be part of council

**Future Follow-Up Strategies**

- Council will identify which communities and interests are not directly participating in Council
- Staff will assess the needs and issues of communities without "voice" through community assessment process
- Implement assessment strategies to obtain feedback on relevant issues and gauge interest and support in ENCHIA-related issues

Issue of concern: Promote HIA-related work with more organizations – i.e. getting the word (work) out

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**ENCHIA Efforts To Date**

- √ Provided informal opportunities for Council members to share their application of ENCHIA work
- √ Informally collaborated with Council members on different issues such as LOS, injury prevention, etc.

**Future Follow-Up Strategies**

- Plan to showcase and elaborate on Council members' application of ENCHIA work in subsequent meetings
- Identify strategies to promote and continue ENCHIA application in communication strategy session

Issue of concern: Promote political and programmatic support for ENCHIA-related work

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**ENCHIA Efforts To Date**

- √ Conducted presentations to the Health, Planning, and ARTS Commissions, DPW and SFDPH leadership, and the Western SOMA task Force
- √ Invited Supervisors in Eastern Neighborhoods to attend Council meetings
- √ Collaborating with City Planning Department and other public and private organizations in various planning processes (i.e. Pedestrian Master Plan, LOS reform)
- √ Implementing environmental health research responsive to knowledge needs identified by the Council (e.g. Air Quality and Noise Measurement and Mapping)

**Future Follow-Up Strategies**

- Request participation from MOED and MOH
- Create a joint strategy to advance ENCHIA-related recommendations in the political arena